

# Enhancing Management & Leadership Practices

Beth Fetzer-Rice, MSW, LISW-S Executive Director The Homeless Families Foundation

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### **Presentation Overview**

- HFF Programming
- Mission & Culture Centered Approach to Staffing & Supervision
- Lessons Learning

### The Homeless Families Foundation

- Rapid Re-Housing
- Homeless Prevention
- 300 Households/12 HSCM
- Families, Individuals & Transitional Age Youth


# The Homeless Families Foundation Mission and Service Philosophy • Stabilizing Families • Educating Children • Holistic Services • Community of Support The Homeless Families Foundation • Culture of Housing/Housing First – Minimal Barriers to Entry/Participation - Housing Focus - Day 1 - Strengths Based/Harm Reduction - Individualized, Home-based/Mobile Supportive Services - Housing First not Housing Only Staffing Staff are the most important piece to program success: Direct line staff to Management • Serve as ambassadors for the agency and its mission • Invest in all aspects; recruitment, onboarding, QI & professional

development

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### Staffing

Recruit the best: Start w/ the Interview

- 1st Interview -Assess skill & "lens"
  - Brief job description Do not lead
  - Common situations, "trips ups", etc.

2nd Interview – Agency Mission & Culture

• How will you fit in & further the mission; ask for examples

### Staffing

### Onboarding

- Drive Home Mission & Culture
- Understand the big picture, where do they fit, what is their role
- Establish Accountability expectations
- Begin discussion of Staff Development
  - Commitment to QI and Professional Development

### Staffing

Commitment to Quality Improvement & Professional Development

- Culture of Accountability
  - Person Centered Services and Culture
  - Program Performance Outcomes
- Professional Development
  - Training, Coaching, Resource Acquisition
  - Help staff acquire tools to do their jobs

## QI and Professional Development • Wkly Team Meetings/Case Review - Team Goals – Process Improvement - Agency Information & Updates • Bi-wkly Individual Supervision Mtgs. - Individual Goals – Praise, validation, improvement plan – Personal Professional Development Plan **Lessons Learning** Ongoing, Continual, All the Time.... Be Intentional · Establishing and Reinforcing Agency Mission & Culture • Assessing Quality and making **Improvement Plans** • Training; developing skills, acquiring tools, finding resources Lessons / Areas for Improvement Celebrate Success • Potlucks/Smaller team bldg meetings • Training; staff survey on topics • Emails, public acknowledgement • Coffee/lunch/Snacks • \$500 bonus from UFA/System passing

yearly Standard Review & Audit

### Lessons / Areas for Improvement

Utilize Supervision to monitor, evaluate, coach and plan to improve

Every Individual & Team Meeting

- Review Balanced Score Card/Performance
- Discuss Consumer/Partner Feedback
- Celebrate Success
- · Review Professional Development
  - Training, Coaching, Resource Acquisition

### **Lessons Learning**

### Invest in Being a Good Supervisor

- Find ways to help your staff succeed
- Primary Roles
  - Cheerleader and Coach
  - · Obstacle and Barrier Remover
  - Performance Monitor & Improvement Planner

### Individualize Staff Supervision

• What motivates them, what rewards are most important, learning style, etc.

### **Contact Information**



Beth Fetzer-Rice, MSW, LISW-S
Executive Director
The Homeless Families Foundation
33 N. Grubb Street
Columbus, OH 43215
614-715-8227
bfetzerrice@homelessfamiliesfoundation.org